



Novartis Pharmaceuticals Corporation
One Health Plaza
East Hanover, NJ 07936
Tel 862 778 8300

Date: December 18, 2014

Dear Valued Supplier:

Through our business together, we recognize the value that effective business relationships provide. It is important that we also communicate to our valued suppliers the importance of Novartis Pharmaceuticals Corporation's ("NPC") business ethics and compliance programs.

As the holiday season approaches, we would like to remind our suppliers of the NPC Conflict of Interest Policy, which states that our employees are prohibited from soliciting or accepting gifts, entertainment, services, favors, or anything that may give the appearance of influencing the independent judgment of our employees. In the event they do receive an unsolicited gift, entertainment, service or favor they are obligated to return it promptly.

This policy has been developed to assure that our employees fulfill their duty of loyalty to our Company and avoid even the appearance of a conflict of interest. Compliance with and support of the policy should not however, interfere with the cordial relationship that exists between our employees and your company. We respectfully request that you support our position on this issue.

We wish you a joyous holiday season.

Sincerely,

 Michael Brueckner
US Country Head, Novartis Procurement

Note: Please call 866-240-3191 if you have questions regarding this policy or this communication. This correspondence is intended for Novartis Pharmaceutical Corporation's Goods and Services providers. If you are a Doctor, Clinic, Hospital, Government Agency, Non-Profit Organization, Pharmacy, Research Organization, or a University or College, please disregard this notification.